

# **Result oriented Planning, Monitoring and Evaluation of Development Interventions**

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Team Management for Development Results

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# General conditions

- Millennium Declaration in 2000 and Millennium Development Goals
- Paris Declaration on the effectiveness of development cooperation (2005)
  - ⇒ stronger management for development results
  - ⇒ adoption of more responsibility by local partners (ownership)
  - ⇒ integration with partner and donor strategies and systems
- Updating of DED procedures for PM&E
  - ⇒ meeting the international challenges of result- and partner-orientation in development cooperation

# Orientation toward impacts

## **Management for development results**

describes the entire process which an organisation uses to ensure that its processes, procedures, products and services are oriented towards impacts. Result oriented management processes do not invalidate prior planning and management processes, but provide them with a different orientation, or complement them.

# Inputs → Activities → Outputs

- **Inputs** are financial, human and material resources which are necessary for the implementation of a development intervention.
- **Activities** is the entirety of all actions which are necessary to produce the intended consequences out of the resources, or create certain products.
- **Outputs** are the products, goods, and outputs produced through the development intervention.

# Inputs → Activities → Outputs → Outcome → Impact

- **Outcome** describes the probable or achieved short and middle term results (project goal) of a development intervention.
- **Impact** are the positive or negative, most commonly indirect long term consequences of a development intervention, which may be intended or unintended, desired or undesired.

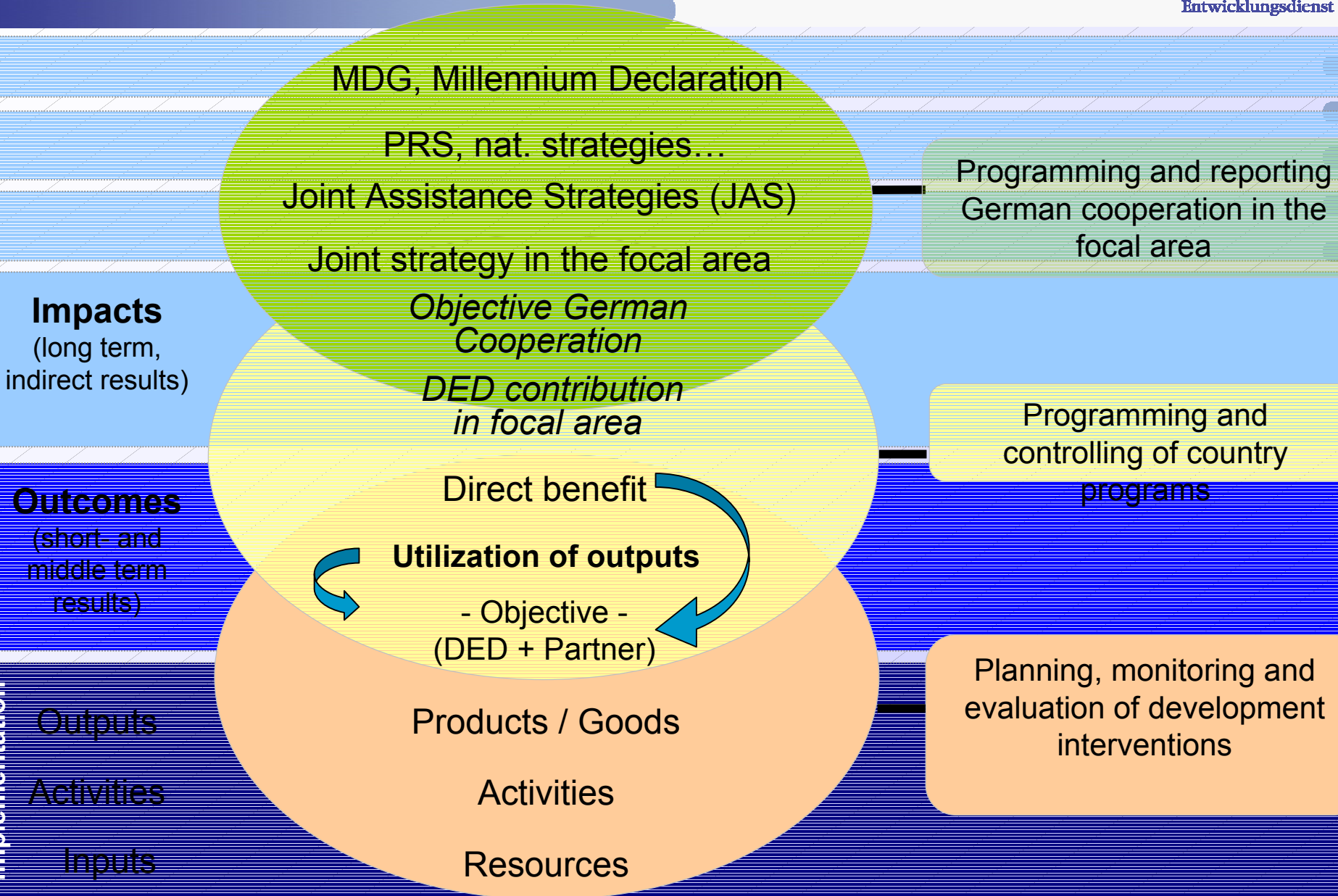
# Example for a results chain

- Farmers are trained in the organic cultivation of crops;
- ⇒ they use their knowledge to lower their expenditure and increase their production;
- ⇒ thereby they can sell their produced excess on the local market;
- ⇒ what also leads to an increase in their real income;
- ⇒ The increased real income is used for an improved health care and education,...
- ⇒ ...at the end of a very long chain the last link is poverty reduction.

# Development intervention

- Projects and programs of the development cooperation which include the resources of the partner organization, the donor(s), third parties, and partner country
- Results oriented **planning** by partner organization(s) and DED -> common objective
- During the planning the contributions of all partners are determined
- Contribution of DED: Development worker, local specialists supported by DED
- Partner organization is responsible for result oriented **monitoring**





**Thank you for your attention!**