

Action plan 2009

Strategic Aim 1.1: To influence the EU's policies and practices so that the Union and its member states enhance social justice, equality and human rights throughout the world.

	Outcomes 1	Outcomes 2	Outcomes 3
	1.1.1 Hold the EU and its member states to account, so that they deliver and go beyond their promises on international development policy, aid and other financing in the context of the Millennium Development Goals, with the quantity and quality needed to sustainably enhance social justice, equality and human rights	1.1.2 Influence other external and domestic EU policies and practices so that they reflect the EU's global responsibility to enhance social justice, equality and human rights	1.1.3 Proactively develop an agenda for the EU's global responsibility, sustainable development and democracy-building policies, and resourcing beyond 2015, and effectively influence EU institutions to adopt it
3 year annual strategy (to be completed when approved by GA)			
Key actions in 2009	<ul style="list-style-type: none"> a) AidWatch: Annual Aid Watch Report & targeted lobby of the EU institutions, national level & international fora such as the OECD DAC Working Party on Aid Effectiveness; b) Work on EU annual Communications on Aid; c) Work on the review of Cotonou agreement & Evaluation of programming of ACP country strategy papers; d) Impact of the financial crisis; e) Work on the implementation of Food Facility -aid to food and agriculture; f) Work on mid-term reviews of funding instruments; g) Work on the Budget Review/Reform; 	<ul style="list-style-type: none"> a) Critical contribution to the official EU report on Policy Coherence for Development (PCD); b) Developing work on climate change and development; c) Monitoring trade & association regional negotiations; d) AidWatch: contextualise lobby and policy development work within framework on financial crisis impact and financing for development / G-20; e) Next Common Agriculture Policy reform (CAP); 	<ul style="list-style-type: none"> a) Work on European elections - post elections phase and new institutional setting of development policy; b) AidWatch: international level lobby work through the OECD and through the civil society International Coordination Group on Aid Effectiveness; c) Work and lobbying on the post MDG agenda for the EU; d) Meeting of the CEOs of the NGOs;

Strategic Approach 5 CONCORD's resources			
<i>Policy Position</i>	Needed on climate change (Copenhagen Conference), on transparency, review of Cotonou	Updated CONCORD principles paper on Trade, Agriculture and Development On climate change (Copenhagen Conference) Messages/position on G-20/financial crisis EP elections Manifesto	EP elections Manifesto
<i>Budget</i>	Partly CONCORD core budget, partly fundraising (particularly Aid Watch)	No - to be fundraised	
<i>Staff support</i>	Yes	Yes - to be recruited	
<i>Studies / Cases / Evidences</i>	Developed by members (Aid Watch, Cotonou WG, FDR for Food Facility programming)	Developed by members, working groups and EU coherence project	
Strategic Approach 4 Leadership and participation in CONCORD			
<i>Board</i>	Yes		
<i>Working processes</i>	a & b) Aid Watch c & e) Cotonou WG, e) EPAN WG d) Policy Forum e) Food Security WG+FDR f) FDR g) FDR	a) PCD task force b) climate change task force; c) Trade Working group; d) AidWatch; d) Policy Forum; e) Food security WG	AidWatch
<i>Members</i>	27 national platforms lead on Aid Watch with support of networks		
Strategic Approach 3 Organisational Development for CONCORD's members			
<i>Learning by doing</i>	Working group meetings, induction sessions		
<i>Specific activities</i>	4 Aid Watch capacity building seminars Capacity building on EDF for new member states Annual Communication seminar	Workshop on PCD in Sweden (Policy Forum) <i>Joint Trade, Food and agriculture forum in 2nd semester - tbc</i>	
<i>Synergies / collaboration with other initiatives</i>	AidWatch capacity development seminars drawing on Southern perspective (participation of Arab NGO Network)	WWF, EPLO, European Public Health Alliance; European Trade Network (ETN)	
Strategic Approach 2 Alliances			
<i>In Europe</i>	GCAP; Informal CSO group on International Development	GCAP; Climate Action Network (CAN); EU Coherence project	GCAP
<i>In the South</i>	Better Aid, International Coordinating Group on Aid Effectiveness, ACP networks, Arab NGO Network, REPAOC	Better Aid, International Coordinating Group on Aid Effectiveness, Arab NGO Network; FECONG	Better Aid, International Coordinating Group on Aid Effectiveness, Arab NGO Network; FECONG
Strategic Approach 1 Human rights and gender equality			
	Aid Watch report section on gender; work on EU Communication on gender mainstreaming & EU Gender Action Plan	Approach and message - EU's global responsibility to enhance social justice, equality and human rights	AidWatch contribution to international Southern-led "International Coordinating Group" position on Aid Effectiveness & gender

Strategic Aim 1.2: To promote the rights and responsibilities of citizens, development NGOs and, where relevant to CONCORD's influencing agenda, civil society as a whole to act in solidarity with those living in poverty and to influence their representatives in governments and EU institutions.

	Outcomes 1	Outcomes 2	Outcomes 3	Outcomes 4	Outcomes 5
	1.2.1 Enhance the capacity of CONCORD members to enable NGOs in Europe to inform, educate, engage and mobilise European citizens for sustainable development and international solidarity.	1.2.2 Encourage and enable CONCORD's members, and through them European NGOs, to play their part in defending and promoting the rights, roles and responsibilities of civil society at local, national, European and global levels.	1.2.3 Improve strategic dialogue between European NGOs and the institutions of the EU and member states, in order to improve EU policy and practice for sustainable development.	1.2.4 Advocate for an enabling European and international environment for NGOs and civil society organisations engaged in development to reach their full potential and impact, including more and better EU funding for quality work.	1.2.5 Support and accompany our members in improving the quality and effectiveness of EU NGOs, in particular in European advocacy.
Key actions in 2009	<ul style="list-style-type: none"> a) Support the work of members on EU elections b) Involvement in 2009 Development Education Summer School c) Coorganisation of Development Education conference in Bonn d) Campaign around the launch of AidWatch report 2009 e) Facilitation of the European multi-stakeholder process on development education (through DEEEP) f) Active involvement in GCAP Europe: 2009 mobilisations, European Assembly 	<ul style="list-style-type: none"> a) NGO High Level Leadership Forum (CEO meeting) b) FDR conference on "NGOs and local authorities" c) Political dialogue around the CSO Development Effectiveness process d) Chairing & active participation in Civil Society Contact Group e) Participation in Civicus World Assembly f) Participation in International Forum of national and regional NGO platforms g) Participation in International Coordinating Group on Civil Society and Aid Effectiveness 	<ul style="list-style-type: none"> a) Work on EU post-elections phase: targeting elected MEPs, Commissioner hearings b) Reviewing CONCORD's overall strategy of dialogue with institutions: DG Development /Stakeholders Advisory Group; Council Development committee and Presidencies, European Parliament and European Economic and Social Committee 	<ul style="list-style-type: none"> a) Monitoring evaluations on development actors, including CSOs b) Preparing Palermo II c) Political dialogue around CSO Development Effectiveness d) Advocacy on the Food Facility 	<ul style="list-style-type: none"> a) Consolidate European dimension of Open Forum on CSO Development Effectiveness: CONCORD working group on the issue, outreach and support to CONCORD members & b) to European CSO networks engaged / engaging in the process c) Participate in trainings and meetings of CONCORD members on quality and effectiveness d) Establish a global consortium of supporting organisations for the Open Forum, provide leadership for the Consortium e) Coorganize FoRS presidency conference on CSO Effectiveness

Strategic Approach 5 CONCORD's resources

Policy Position	Lobby for direct granting of DEEEP3 and TRIALOG4; AidWatch campaigns position and materials EP Election manifesto	<ul style="list-style-type: none"> a) Position on role of local authorities & NGOs (joint action with CEMR) b) FDR position on EC & Court of Auditors evaluations (preparation of Palermo II process early 2010) 		<ul style="list-style-type: none"> a) Publication of Reader and interpretation notes developed by the FDR Financial Regulation subgroup b) Joint position on the Development Cooperation Instrument Mid Term Review (as in 2006) c) Establish a (European?) policy position on Enabling Environment for CSO as development actors 	<ul style="list-style-type: none"> a) Establish a (European?) policy position on Enabling Environment for CSO as development actors
Budget	Core Budget, DEEEP, fundraising for GCAP Europe, DEEEP III and "DEEEPest"	Budget L.A. seminar (to be calculated)			Fundraising for CSO Development Effectiveness consortium
Staff support	20% policy officer, DEEEP staff		yes	60 % policy officer	1 Full time (outreach in Europe); recruitment of coordinator and fin/admin for Consortium
Studies / Cases / Evidencies	AidWatch campaigns and media case studies, EP Election toolkit				Outreach toolkit of the Open Forum on CSO Development effectiveness, establish mapping of best practices regarding CSO Development effectiveness

Strategic Approach 4 Leadership and participation in CONCORD

Board	Yes		yes		(tbc)
WG processes	DE Forum	FDR, European CSO Effectiveness group	<ul style="list-style-type: none"> a) National platforms b) Policy Forum with working groups & Board 		European CSO Development effectiveness Group
Members / others	Support DEEEP, TRIALOG, GCAP Europe				

Strategic Approach 3 Organisational Development for CONCORD's members

Learning by doing		FDR participation in EC and Court of Auditors evaluation seminars	<ul style="list-style-type: none"> a) Systematic information on main institutional meetings & an overview & report of the outcomes & meetings to come. b) Mapping out main processes of dialogue by institution, also at national level c) Advocacy toolkits and training/capacity building for national level 		Outreach Toolkit from the Open Forum on CSO Development Effectiveness
Specific activities		TRIALOG Central Training - NGOs' CEO meeting	FDR training	TRIALOG Central Training + FDR lobby workshops	Outreach activities with CONCORD members & other European CSO networks on CSO Development effectiveness
Synergies / collaboration with other initiatives	Needed: strategy for CONCORD (member) engagement with GCAP Europe				Coordination with other Consortium members of the Open Forum, mainly with Civicus outreach work towards international NGO/CSO

Strategic Approach 2 Alliances

In Europe	GCAP, DEEEP, TRIALOG, CAN, campaign EU leadership on sustainability?	Civil Society Contact Group	Civil Society Contact Group, EU CSO informal group on International development	EPLO (EP budget info session)	
In the South	GCAP		Mapping of African CSO Formalisation of relations with Southern networks (MESA and REPAOC) Mapping other Southern networks and exploring synergies		
Other		Open Forum on CSO Development effectiveness, Civicus, FDR		Open Forum on CSO Development effectiveness	Open Forum on CSO Development effectiveness, TRIALOG, DEEEP

Strategic Approach 1 Human rights and gender equality

			Dialogue on EC Communication on crosscutting issues	Mid Term Review on Investing in People	
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